



A96 Dualling Programme

Sustainability Strategy

November 2016





A96 Dualling Programme

Sustainability Strategy

Transport Scotland

November 2016



Document history

A96 Dualling Programme

Sustainability Strategy

Transport Scotland

This document has been issued and amended as follows:

Version	Date	Description	Created by	Verified by	Approved by
1.0	21/10/2016	1 st Draft issue to Client	Susan McIvor	AC	GG
2.0	02/11/2016	Final Draft issue to Client	Susan McIvor	AC	GG

1 Introduction

Embedding sustainability in new infrastructure projects is a key concern for the Scottish Government as a way of ensuring the investment of public money maximises the social, economic and environmental aspects of the Government’s agenda.

The Scottish Government’s overall purpose is to focus government and public services on creating a more successful country, with opportunities for all of Scotland to flourish, through increasing sustainable economic growth.

The Scottish Ministers are committed to the outcomes-based approach set out in the National Performance Framework which underpins delivery of the overarching purpose to increase sustainable economic growth with five Strategic Objectives:

- **Wealthier and Fairer** – to enable businesses and people to increase their wealth and more people to share fairly in that wealth.
- **Healthier** – to help people to sustain and improve their health, especially in disadvantaged communities, ensuring better, local and faster access to health care.
- **Safer and Stronger** – to help local communities to flourish, becoming stronger, safer place to live, offering improved opportunities and a better quality of life.
- **Smarter** – to expand opportunities for Scots to succeed from nurture through to life long learning ensuring higher and more widely shared achievements.
- **Greener** – to improve Scotland's natural and built environment and the sustainable use and enjoyment of it.

The scale of investment represented by the A96 Dualling Programme provides a significant catalyst for the delivery of a wide range of these Strategic Objectives. In recognition of this opportunity, the sustainability vision for the A96 Dualling Programme is to deliver:

An A96 that connects people, business and communities, respects the natural environment of the corridor and makes a contribution to creating a successful and sustainable Scotland

To support this aspiration, a range of A96 Dualling Sustainability Objectives have been defined which will be delivered through the design, procurement, construction and operational phases to ensure that the Programme meets the vision to make a contribution to a successful, sustainable Scotland. They have been developed around the three key themes of People, Performance and Place.

2 A96 Dualling Sustainability Objectives

The A96 Dualling Sustainability Objectives have been developed to reflect the existing A96 Dualling Programme Objectives, the needs of the A96 corridor and its communities and the opportunities offered by a programme of this scale. Table 1 below presents the A96 Dualling Sustainability Objectives and shows the link to the National Performance Framework’s Strategic Objectives of Smarter, Greener, Healthier, Safer and Stronger and Wealthier and Fairer.

Table 1 Summary table of objectives linked to People, Performance and Place

People, Place, Performance	National Performance Framework	Topic	Objective
Performance ¹	Wealthier and Fairer Safer and Stronger	Connectivity	Improve the operation of the A96 and inter-urban connectivity between the cities of Inverness and Aberdeen and their city regions through: <ul style="list-style-type: none"> • Reduced journey times; • Improved journey time reliability; and • Reduced conflicts between local and strategic journeys.
Performance ²	Safer and Stronger	Performance/ People	To improve safety for motorised and no-motorised users through: <ul style="list-style-type: none"> • Reduced accident rates and severity; and • Reduced driver stress.
Performance ³	Wealthier and Fairer	Supporting sustainable economic growth	Provide opportunities to grow the regional economies on the corridor through: <ul style="list-style-type: none"> • Improved access to the wider strategic transport network; and • Enhanced access to jobs and services.
Performance	Wealthier and Fairer Greener	Inclusivity, sustainable procurement and supply chain development	Deliver sustainable procurement through seeking cost-effective, sustainable choices which improve the economic, social and environmental wellbeing of Scotland.
Performance/ People	Wealthier and Fairer Smarter	Education, employment and professional development	Support opportunities for increased education and professional development at all levels and create a legacy of skills.
Performance/ People	Healthier Greener	Sustainable, public and active transport	Support the development of sustainable communities and improving health and wellbeing by facilitating integration with public and active transport options.
Place/ People	Healthier Greener	Improving environmental quality	Designing to meet the needs of the local communities and the natural and historic environment.
Performance	Greener	Ensuring Efficient Resource Use	Optimising resource use through the Programme lifecycle.
Performance/ Place	Wealthier and Fairer Safer and Stronger	Resilience	Delivering resilient road infrastructure.
Performance/ Place	Greener	Climate Change	Minimise carbon emissions associated with construction.

^{1, 2, 3} A96 Dualling Programme Transport Planning Objective

3 Implementation

The objectives will be delivered through actions and processes documented in project level Sustainability Delivery Plans.

The actions and processes identified within the plans shall be categorised under three headings that broadly define how they will be applied. The three headings and their descriptions are:

- Capture – to capture what is already being delivered through the application of legislation, guidance and good practice in design, procurement and construction demonstrating adherence to the desired sustainability outcomes.
- Change – to influence areas where we can deliver an improvement in the process and target outcomes might be achievable.
- Collaborate – to work with key stakeholders to identify and support delivery of opportunities outcomes that may be presented by the A96 Dualling Programme.

4 Monitoring and Review

There shall be on-going monitoring and review of the implementation of the Sustainability Delivery Plans and progress towards meeting the Sustainability Objectives.

The monitoring and review process shall:

- Identify and assess what is being done across the Programme to meet the target outcomes;
- Highlight good practice for sharing;
- Identify what further actions are required to improve performance to meet target outcomes;
- Instruct individuals and teams to complete the newly identified actions; and
- Produce a succinct report detailing the changes required and providing rationales.

5 Reporting

Progress on the work related to the Sustainability Strategy shall be reported on a regular basis. This reporting should be aligned to key milestones of both individual dualling projects and the overall Programme delivery.

Report on progress should use a number of formats including but not limited to:

- An infographic which visually displays performance in an attractive and interesting format. This will display headlines of performance achievements only.
- A Sustainability Statement which details the actions that have been taken to deliver sustainability through the A96 Dualling Programme and demonstrates the wider contribution the Programme is making to Scotland. It will include a range of case studies providing a narrative on the actions taken.
- Updates to the A96 Dualling website on sustainability work and showcasing case studies that tell the story of the actions taken to realise the outcomes.
- Highlighting any positive A96 Dualling sustainability stories through various Transport Scotland communication tools including news releases and Transport Scotland's social media outlets.



A96 Dualling Programme

Sustainability Strategy

Transport Scotland

October 2016



CH2M HILL
City Park, 368 Alexandra Parade, Glasgow G31 3AU
tel 0141 552 2000 fax 0141 552 2525
halcrow.com

CH2 MILL has prepared this report in accordance with the instructions of client Transport Scotland for the client's sole and specific use. Any other persons who use any information contained herein do so at their own risk.

© CH2M HILL 2016



© Crown copyright 2016

You may re-use this information (excluding logos) free of charge in any format or medium, under the terms of the Open Government Licence. To view this licence, visit <http://www.nationalarchives.gov.uk/doc/open-government-licence/> or e-mail: psi@nationalarchives.gsi.gov.uk.

Where we have identified any third party copyright information you will need to obtain permission from the copyright holders concerned.